

United Nations Development Programme

জাতিসংঘ উন্নয়ন কর্মসূচী



50
YEARS

Empowered lives. Resilient nations.

Bangladesh Country Office

Strengthening Inclusive Development in Chittagong Hill Tracts Project

Project Initiation Document

Final Version

26 September 2016



**Country: Bangladesh
Initiation Plan**

Project Title: Strengthening Inclusive Development in Chittagong Hill Tracts

Expected CP Outcome(s):

UNDAF Outcome 1: Government institutions at the national and sub-national levels are able to more effectively carry out their mandates, including delivery of public services, in a more accountable, transparent, and inclusive manner.

UNDAF Outcome 2: Justice and human rights institutions are strengthened to better serve and protect the rights of all citizens, including women and vulnerable groups.

UNDAF Outcome 3: Deprived community members in selected areas practice key life-saving, care and protective behaviour and raise their demand for quality social services.

(Those that are linked to the project and extracted from the CPAP)

Initiation Plan Start Date: 01 October 2016

Initiation Plan End Date: 31 December 2016

Implementing Partner: UNDP (implementation in consultation with Ministry of Chittagong Hill Tracts Affairs, Economic Relations Division of Ministry of Finance and Planning Commission, Government of Bangladesh)

Brief Description

Working within the Joint United Nations Programmatic Framework for CHT 2015-2020¹ the project will produce results on three interlinked levels strengthening the capacity of the population in the Chittagong Hill Tracts to shape and make decisions that impact on their lives. The project is aligned with the Government of Bangladesh's 7th Five Year Plan¹. Communities will access more inclusive economic and livelihood opportunities and have improved capabilities to manage the environment. Increased civic participation and engagement amongst communities will provide the basis to build social capital and citizenship awareness in the population and deepen participation in decision-making. Increased ability of institutions to respond to local priorities in the delivery of services in justice and security sectors and on land issues to provide accountability and legitimacy will further strengthen links, between public services and the population. Strengthening of a national consensus on meeting the targets in the government's 7th Five Year Plan for full implementation of the peace accord are also supported.

Programme Period: 01 October 2016 to 31 December 2016

Contributing Outcome (UNDAF/CPD):

UNDAF Outcome 1: Government institutions at the national and sub-national levels are able to more effectively carry out their mandates, including delivery of public services, in a more accountable, transparent, and inclusive manner.

UNDAF Outcome 2: Justice and human rights institutions are strengthened to better serve and protect the rights of all citizens, including women and vulnerable groups.

UNDAF Outcome 3: Deprived community members in selected areas practice key life-saving, care and protective behaviour and raise their demand for quality social services.

Indicative Output(s):

Output 1: Strengthened community land, resource and livelihood management.

Output 2: Increased participation and influence to shape decision-making.

Output 3: Democratic governance strengthened with responsive institutions and effective services.

Atlas Award ID: 00085987

PAC Meeting Date 26 September 2016

Total resources required \$ 2,251,646

Total allocated resources: \$2,251,646

• Regular	
• Other:	
○ UNDP	\$354,418
○ SDF	\$108,000
○ Denmark (DANIDA)	\$ 347,501
○ Denmark (Embassy)	\$162,000
○ USAID	\$1,279,727
Unfunded budget:	Nil

Agreed by UNDP:

 CD ai 27.9.16

Nick Beresford
Deputy Country Director
UNDP-Bangladesh

P.C.

I. PURPOSE

The main purpose of the Initiation Plan is to build upon the achievements of UNDP's Promotion of Development and Confidence Building in the CHT project (2003 – 2016) and to initiate the 5-year long Strengthening Inclusive Development in the CHT project which is undergoing governmental approval process. This Initiation Plan will ensure continuity of UNDP's ongoing interventions in the CHT region. As soon as the 5-yr long Strengthening Inclusive Development in the CHT project is approved and starts functioning under NIM modality, this IP will be closed. This IP is proposed for three months – from 01 October to 31 December 2016 -; however, if the governmental approval process for the 5-year long Strengthening Inclusive Development in the CHT project is not completed within this time period UNDP may extend this Initiation Plan up to one year.

II. EXPECTED OUTPUT

Three outputs are designed to work in support of the outcome.

Output 1: Strengthened community land, resource and livelihood management.

Existing 3,500 Para Development Committees (PDCs) and 2,000 Para Nari Development Groups (PNDGs) and 55 Village Common Forest (VCF) Committees will provide the principal forums for collective community actions and engagement. These will be strengthened further providing a key decision-making platform for local communities as well as an entry point to development committees.

Through community decision-making marginal farm households and agricultural food security will be improved with the capacity of 1,900 farming communities, with increased access to enhanced farming techniques strengthening communities to develop farming solutions collectively. Through the Farmer Field Schools (FFS) 600 communities will appoint 150 farmer facilitators (of which 30 percent will be women) that will be trained to use learning tools with a need based Farmer Field Schools curriculum designed to roll out sustainable and climate adaptive farming practices as well as increased production. Farmer facilitators working with three communities each will work with these to identify community preferences for farming practices and will organise training and support to the diffusion of these techniques in the community. A total of 10,000 poor and marginal farmers (of which 50 percent will be women) will be directly benefited from 600 Farmer Field Schools. A total of 60 communities of 600 communities will also have access to a farmer business school that will work as a forum for cooperation between community farmers providing crucial linkages to supply chain management and traders, introduce increased market power for farmers in purchasing and sales and market performance. Farmers' cooperatives will be linked with the chambers of commerce, wholesale markets and mega retail outlets in big cities. The capacity of the regulatory framework under the Hill District Councils will be strengthened to provide better coordination between its agricultural officers and community groups.

Co-management systems will be established for different forest types in the area to improve forest and natural resource management in the region and to enhance communities and government capacity in sustainable natural resource management. The region has many different forest types, two of the most important are: *reserved forest* including *Protected Area* managed by the Forest Department (250,000 hectares,

1/4th of the region) and *Village Common Forest (VCF)* (50-700 acres each), presently approximately 300 village common forest exist in the Chittagong Hill Tracts reaching 10,000 households. These VCFs have the status of common resources providing income and vital resources. Furthermore, they are also regarded as hotspots for preserving biodiversity and watersheds in the region. By developing and strengthening the co-management structure, relevant parties for the forest restoration including women, youth, traditional leaders, the forest department, HDCs and Circles will be able to influence decision-making in relation to forest management and actively participate in sustainably managing these forests in the best possible way. In the future this model could be duplicated and expanded so that more villages/Mouzas will own and manage a village common forest.

Local resilience plans and building actions will reduce exposure to climate change risk by working with 3,200 households in 100 communities to conduct climate vulnerability assessments and prepare local resilience plans to strengthen community resilience against climate shocks. Community risk assessment and action models piloted by UNDP to facilitate participatory disaster risk preparations and responses will be adapted to local context. Priority actions on common resource management, protecting watersheds in 20 areas where communities are managing forest resources, will also target improved resilience in localized ecosystems.

Output 2: Increased participation and influence to shape decision-making.

The output works on three levels 1) it creates increased local awareness and participation around central issues of citizenship and the peace accord, 2) builds local public interest group linkages utilising tools and spaces for networks to build awareness, and 3) works on national platforms to further high level and public support for increasing policy commitment to an inclusive and diverse society in the region and implementation of the outstanding accord commitments.

Para Development Committees and Para Nari Development Groups will act as key sites of engagement to enhance citizenship awareness amongst communities and support express their collective opinions in respect to decision-making bodies in the region. Building an enabling environment for participation of individuals and communities and increasing their capacity to articulate voice on decision-making platforms will provide opportunities for communities to increase shared civic participation. Engagement platforms working within these structures will be supported to develop citizenship tools to increase levels of awareness of local communities, including women, of citizenship and governance institutions. Linkages will be built between these grass roots forums with Union and Upazila as well as Peace Accord and national institutions to strengthen knowledge of communities of the role of these institutions. These will support communities and existing networks within para committees to collectively manage local affairs and identify priorities and to engage with local decision-making bodies. Citizenship campaigns and education schemes will be designed to increase public awareness across communities of citizenship rights and responsibilities.

A second part of this output level brings together communities and builds connections between neighbouring and distant communities and acts as a catalyst for wider community engagement networks to strengthen different forms of social harmony including bonding and bridging social capital. Networks across the region will be supported to work at Upazila and Union Parishad levels and these will support community actions to further contribute to strengthen ties between groups. Volunteer

networks formed under the management of the committees will contribute to community welfare and cover enhancing social harmony and early warning systems as well as a comprehensive set of civic action based schemes. These will work on intra-community and inter-community levels. To address the issue of gender equality, special human resources development programme will be taken for women and marginalized sections to expand of their effective participation in governance process of the region.

In line with the objectives of the 7th five year plan¹ outstanding issues related to the Peace Accord including elections to Peace Accord institutions, land ownership and the 33 subjects outlined for transfer to the Hill District Councils will provide the basis for national dialogue to build a consensus around key provisions. Material to outline the status of the Peace Accord and platforms designed to further increase a consensus on implementing these will be created. Evidence based research conducted on key community concerns will be employed to generate linkages with interest groups from grass roots to national policymaking level to further agendas and strengthen the ability of the region's stakeholders to project their priorities on local and national policymaking levels. Support to the policy agenda in the area and increased work on parliamentary level through the Parliamentary Standing Committee on the Ministry of Chittagong Hill Tracts Affairs and the Parliamentary Caucus on Tribal Peoples will be strengthened and national level advocacy conducted to further progress on the implementation of the Peace Accord particularly on key issues around the land commission, elections and transfer powers with the ministries supported to initiate ministerial level support for progress forward on implementation.

Output 3: Democratic governance strengthened with responsive institutions and effective services.

Specific service delivery business processes and relevant legislation pertaining to national service delivery and Regional and Hill District Councils will be reviewed and harmonized reducing duplication of mandates, inefficiency and providing for improved coordination of service planning and delivery and legal certainty. The Ministry for Chittagong Hill Tracts Affairs will be provided with technical expertise to rationalise the framework for local governance and services in the region. This will include technical assistance for drafting of new rules and regulations for relevant departments operating in the region to ensure aligned mandates, new organizational charts responding to these clarified mandates and support to assist agencies implement reforms transparently and coordination with other bodies in the region. Improved advocacy strategies and tools to set agendas for reform and local level working groups with regional bodies will be supported to draft these rules and regulations with revisions of organizational charts in the Ministry, Regional and Hill District Councils and in Circles. Capacity development support will be provided to the Chittagong Hill Tracts institutions including MoCHTA, CHTRC, HDCs and Traditional leaders. Closer linkages with Union Parishad and Upazila institutions will be built and fiscal and human resource decentralization related to the transferred subjects strengthened with coordination of services in the region and a move to participatory planning models, capacity development plans and oversight roles improved of Peace Accord institutions. Regional and local state authorities will be supported to establish a regional context-specific framework for setting targets and monitoring Sustainable Development Goals. A set of localized targets and indicators developed following consultation with communities will form the basis of a regional dashboard system to complement the national framework

¹ The Seventh five year plan FY2016-FY2020. Accelerating growth, empowering citizens, pg. 645. Government of Bangladesh. 2015

being developed currently assisting policymakers identify progress and obstacles to meeting annual and long terms targets committed to in the Sustainable Development Goals framework.

Improved, transparent and effective land management systems including land records of deeds and archiving will provide legal certainty. Local authorities in the Hill Tracts will be supported to integrate innovative problem solving initiatives established at national level under the A2i scheme assisting build stronger bridges between local agencies and the population. Coordination in the formal and informal justice sectors will be improved widening access to justice for men and women. By improving sector wide capacity, coordination and cooperation between justice platforms these are better positioned to collectively deal with reform in the justice sector and improve access to justice. Increased consistency and comprehension of formal justice sector agencies of informal justice will be developed with knowledge products and learning platforms introduced to promote sensitive justice approaches that applies justice at the lowest level and encourages informal and alternative dispute resolution using community traditional structures where applicable. State legal aid schemes will be rolled out more widely and para legal services supplied by civil society organizations targeting the most vulnerable including women victims of violence created.

More inclusive police services with a strong community policing culture and mixed recruitment policies with greater confidence building tools employed will assist build more confidence in law and order agencies. Incentive schemes will be devised to increase the targets set for recruitment from tribal communities and women, and community policing initiatives will be designed and implemented increasing community proximity and ties with police services. Engagement on anti-social behaviour and specific responses to the needs of women and violence against women will be put in place with victim support centres providing shelter for vulnerable victims and training for gender sensitive policing developed. Support will also be introduced to raise confidence levels in the role played by the police with improved platforms for community inputs into policing and better reach out schemes. Wherever feasible victims will be connected with the government online grievance redress system.

III. MANAGEMENT ARRANGEMENTS

Project Executive Group

The personnel involved in managing the Project will be The Country Director, UNDP, The Deputy Country Director, UNDP, and The Senior Advisor on Business Development who will form the Project Executive Group (PEG). The Programme Coordinator of the Chittagong Hill Tracts Development Facility (CHTDF) will serve as Programme Coordinator.

The Project Executive Group is responsible for the overall direction and management of the Project. The Executive is ultimately responsible for the Project supported by the Senior Beneficiary and the Senior Supplier. The Senior Beneficiary represents the interests of those who will ultimately use the programme and project management methods and practices, i.e., UNDP CO staff and project counterparts. The Senior Supplier represents the interests of those designing and developing the project deliverables and providing Project resources. Also, the Project Executive Group will be

responsible for project assurance, but may decide to delegate this role to another person.

Project Management – Main Responsibilities

Project Executive Group

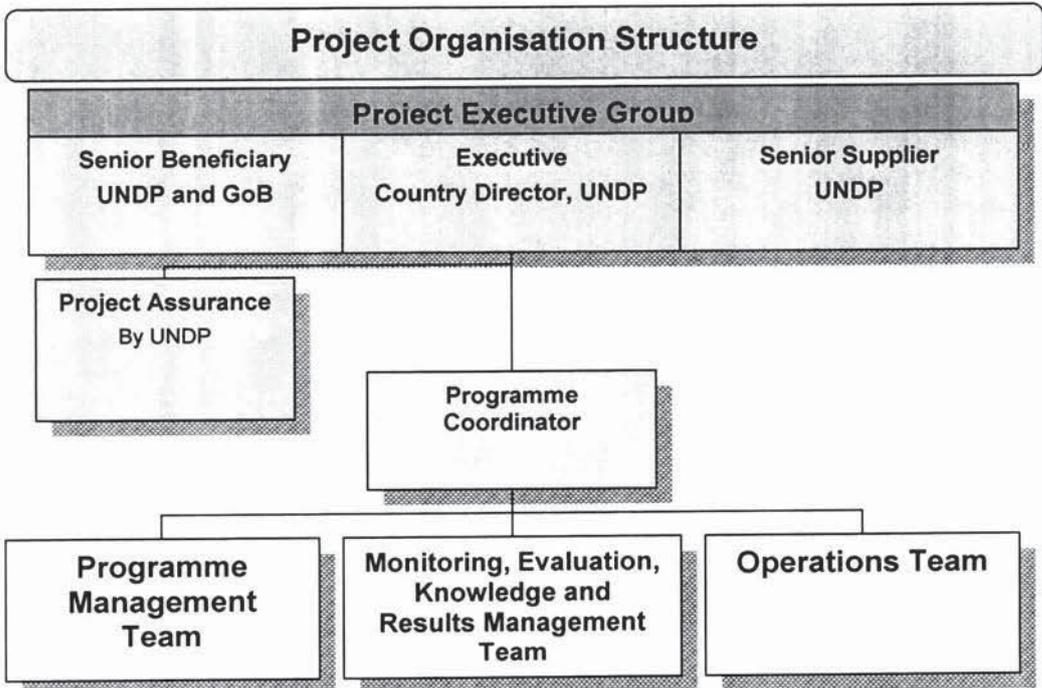
1. Overall direction and guidance for the Project
2. Monitor and control progress
3. Review of each completed stage
4. Commitment of project resources (as required)
5. Delivery of Project results and objectives

Project Assurance – by UNDP

1. Adherence to the business case (on behalf of the Executive)
2. Monitor the compliance with user needs and expectations (on behalf of Senior User)
3. Supplier Assurance carried out by spot-check of deliverables and outputs
4. Review of Deliverables via Quality Reviews

Programme Coordinator:

1. Produce the Project Initiation Document (PID)
2. Day-to-day management of the Project
3. Identify and obtain any support and advice required for the management, planning, and control of the project
4. Reporting progress through regular updates (e.g. meeting, email briefing, etc.)
5. Responsible for project monitoring through the maintenance and update of the on-line Tracker (RMG Implementation Toolkit)
6. Delivery of the projects deliverables as outlined in the Project Initiation Document (PID)



The Programme Support Unit, Chittagong Hill Tracts Development Facility (CHTDF), based in Rangamati with branches in Khagrachari and Bandarban, and a liaison office in Dhaka, supports programmatic and operational coordination of activities and monitoring and reporting of overall results. It will ensure implementing partners work efficiently and are on track to meet project targets and outcomes. It compiles programme quarterly/annual work plans prepared by implementing partners, prepares oversight committee meetings, and facilitates audits and evaluations and resource mobilization on behalf of the programme. At national, regional and local levels the unit will assist implementing partners operationally and programmatically.

IV. COMMUNICATIONS PLAN

The key stakeholders of the Project include:

- UNDP Country Office staff
- National counterpart project managers and project staff
- Strengthening Inclusive Development in Chittagong Hill Tracts Project Executive Group
- HQ Strengthening Inclusive Development in Chittagong Hill Tracts Project Team

The following Project communications plan defines communications to these stakeholders throughout the Project:

Stakeholder Group	Information Required	Information Provider	Frequency	Method
A. UNDP Country Office Staff	1. Communication of project and stage objectives, rationale, and plans	• Programme Coordinator	• At start of each Stage	• Email
	2. Quarterly budget	• Programme Coordinator	• quarterly	• email/ hard copy
B. National counterpart programme and project managers, project team members, and project staff	3. Launch of new Programming Guide, and implications for UNDP's work with the government	• Programme Coordinator	• As and when necessary	• Email/ hard copy
	4. Availability and plans for programme and project capacity development for national counterparts	• Programme Coordinator	• As and when necessary	• Email / hard copy

Stakeholder Group	Information Required	Information Provider	Frequency	Method
C. Project Executive Group	5. Project Initiation Document	• Programme Coordinator	• Before start of the project	• Email/ Hard copy
	6. Resource requirement	• Programme Coordinator	• Before beginning of each Quarter	• Email/ hard copy
	7. Quarterly Progress Report	• Programme Coordinator	• Quarterly	• Email/ Hard copy
D. HQ Project team	8. Progress on project implementation	• Programme Coordinator	• As required	• Tracker

V. TOLERANCES

An overall stage tolerance of plus/minus 20% on approved stage budget and plus/minus 2 weeks on stage schedule will be allowed.

If these tolerance levels are forecast to be exceeded, the Project Executive Group will be immediately notified, and corrective action will be taken as required.

VI. PROJECT CONTROLS

The Project will be reviewed at significant management points by the Project Executive Group. These management points include the following deliverable reviews and approvals:

1. PID, including the overall project workplan
2. Learning Plan
3. Detailed Applying Workplan
4. Detailed Maturing Workplan

The Programme Coordinator will be responsible for updating the on-line Tracker to record progress about the project implementation.

The Project will also be reviewed by the PEG at Project Closure to ensure that all project deliverables were completed and in order to review lessons learned.

Responsibility for all day-to-day controls will rest with the Project Manager. Overall responsibility for the successful delivery of the project will rest with the Executive member of the PEG.

VII. MONITORING

In accordance with UNDP's programming policies and procedures, the project will be monitored through the following monitoring and evaluation plans:

The project initiation plan will be monitored on a regular basis. The specific initiatives will be led by specific project staff of UNDP and will be primary responsible person to track and monitor the progress of the results of the task. Each task manager will report to the Programme Coordinator and thus it will be compiled as one monitoring report. PMR Unit of the project will be responsible for compiling the monitoring of the IP and shall provide all combined information to Partnerships cluster. UNDP in partnership with government agencies and community groups will establish a participatory monitoring system to ensure people-led, transparent and inclusive processes. Risks, issues and lessons learned will also be captured and updated in ATLAS to facilitate tracking and resolution of potential problems or requests for change. Lessons learned will be included as part of the reporting to ensure learning and adaptation at the project implementation stage. IP Programme Coordinator is required to review milestones and targets on a regular basis. The following monitoring plan will be followed:

Monitoring plan

Monitoring Activity	Purpose	Frequency	Expected Action	Partners
Value for money	Measure the economic return and consider the return on investment of each output and the project as a whole.	in the frequency required for each indicator.	Mid-course correction to improve or end low value activities and scale up those with high value.	PMR. Partnerships cluster
Track results progress through Results Assessment	Progress data against the results indicators will be collected and analysed to assess the progress of the project in achieving the agreed outputs.	Quarterly or in the frequency required for each indicator.	Slower than expected progress will be addressed by project management.	UNDP, CHTRC, HDCs, and Partners
Monitor and Manage Risk	Identify specific risks that may threaten achievement of intended results. Identify and monitor risk management actions using a risk log. This includes monitoring measures and plans that may have been required as per UNDP's Social and Environmental Standards. Audits will be conducted in accordance with UNDP's audit policy to manage financial risk.	Quarterly	Risks are identified by project management and actions are taken to manage risk. The risk log is actively maintained to keep track of identified risks and actions taken.	UNDP, CHTRC, HDCs, and partners

VIII. WORK PLAN

EXPECTED OUTPUTS <i>And baseline, indicators including annual targets</i>	PLANNED ACTIVITIES <i>List activity results and associated actions</i>	RESPONSIBLE PARTY	PLANNED BUDGET		
			Funding Source	Budget Description	Amount (USD)
Output 1: Strengthened community land, resource and livelihood management.	1.1 Activity Result : Percentage of small and marginal farm households improved food security through agricultural production. -Activity action: Farmer field schools established and supported Target: 600 FFS	UNDP, Hill District Councils, Government of Bangladesh.	DANIDA	Coordination Meetings, FFS input cost, workshop, ToT, salaries, monitoring visits, FF honorarium	92,635
	1.2: Activity Result: Percentage increase in yield and production (crops, livestock and fish) of beneficiary households in target communities. -Activity action: Training to increase access to improved knowledge on innovative farming techniques by farmer field schools. Target: 10,000 farmers (50% women)	UNDP, Hill District Councils, Government of Bangladesh	DANIDA	Coordination meeting, Monitoring visits & Back stopping support	71,047
	1.3 Activity Result: Percentage of small and marginal farm households in target communities that have improved farming skills. -Activity action: 433 (30% women) community members developed as farmer field schools facilitators to provide continue support at community level. Target: 221 FFS	UNDP, Hill District Councils, Government of Bangladesh	DANIDA	ToT for FFs, Training for project staffs & GoB line departments	5,678

EXPECTED OUTPUTS And baseline, indicators including annual targets	PLANNED ACTIVITIES List activity results and associated actions	RESPONSIBLE PARTY	PLANNED BUDGET		
			Funding Source	Budget Description	Amount (USD)
	<p>1.4 Activity Result: Percentage of communities that have completed community climate vulnerability assessments.</p> <p>-Activity action: Participatory climate change vulnerability assessment conducted through participatory way identifying communities most exposed to climate change impact and resilience plans development.</p> <p>Target: 1 assessment</p>	UNDP, Hill District Councils, Government of Bangladesh	DANIDA	Assessment, learning sharing workshops/meeting	44,657
	<p>1.5 Activity Result: Number of hectares of land vegetation coverage as a result of project intervention</p> <p>-Activity action: Vegetation coverage (ANR) increased in Reserve Forest Areas</p> <p>Target: ANR-2500 Hectare</p>	UNDP & Partner organizations	USAID	Assisted Natural Regeneration (ANR) activities	800,000
	<p>1.6 Activity action: 100 Village Common Forests boundaries determined with improved capacities of VCF Development Committees to manage these assets</p> <p>Target: 26 VCF</p>	UNDP & Partner organizations	USAID	Community mobilization, meeting, training workshop, mapping	247,189
	<p>1.7 Activity Result: Number of households with improved fuel efficient stoves.</p> <p>-Activity action: Support to rural women in accessing energy efficient cooking stove and reducing their consumption of firewood and kerosene</p> <p>Target: 1,000</p>	UNDP and Partners organization	SDF	Study & need assessment, training and awareness, meeting	100,000
Sub-total: Output 1					1,361,206

EXPECTED OUTPUTS <i>And baseline, indicators including annual targets</i>	PLANNED ACTIVITIES <i>List activity results and associated actions</i>	RESPONSIBLE PARTY	PLANNED BUDGET		
			Funding Source	Budget Description	Amount (USD)
Output 2: Increased participation and influence to shape decision-making.	2.1 Activity Result: Number of evidence based policy decisions made at national level. -Activity action: High level national platforms to engage policy makers convened on subjects of the further implementation of the peace accord, platform meeting twice annually.	UNDP, Government of Bangladesh, civil society organizations.	UNDP (BPPS)	Workshops dialogues and conferences	15,000
	2.2 Activity Result: Number of regional and district-level interest groups that are engaged to finding ways forward for peace accord implementation. Activity action: Meetings with concern stakeholders, administration, security forces for group formation at various levels Activity action: Regional and district level interest groups formed to develop consensus on ways forward for sustainable peace and development.	UNDP, Government of Bangladesh, Hill District Councils, civil society organizations.	UNDP (BPPS)	Contractual services/ workshop, event, campaign	15,000
	2.3 Activity Result: Number of youth that are newly engaged in peace promotional events in an organized initiative as a result of project intervention, Activity action: Support youth engagement in improved social cohesion through sports for peace initiatives, debate and youth camps, and cultural exchange programme. Regional level debating tournaments of schools and colleges	UNDP, Hill District Councils, CHT Regional Council	UNDP (BPPS)	Contractual services/ LoA, training, workshop, events, campaign, visibility products	20,000

EXPECTED OUTPUTS And baseline, indicators including annual targets	PLANNED ACTIVITIES List activity results and associated actions	RESPONSIBLE PARTY	PLANNED BUDGET		
			Funding Source	Budget Description	Amount (USD)
	<p>2.4 Activity Result: Number of networks/forums operational at Union and Upazila level.</p> <p>-Activity action: Support to community groups with increased access to participation in decision-making at local level.</p> <p>-Activity action: Support VCF network for experience sharing and participation in decision-making process).</p>	UNDP, Para Development Committees, Para Nari Development Groups, VCF communities, Civil society organizations.	USAID	Contractual services/ LoA, training, workshop, event, campaign, visibility products, NGOs through community mobilization,	30,000
	<p>2.5 Activity Result: Number of disputes resolved peacefully with the support of trained local volunteer facilitators.</p> <p>Activity action: Consultant hiring for module development & training facilitation</p> <p>Activity action: 90 trained local volunteer facilitators from among the elected local government representatives and traditional leaders qualified with training and mentoring support.</p>	UNDP, Regional Council and Hill District Councils, Civil society organizations and Local administration, local law enforcement agency.	UNDP (BPPS)	Consultants, training, workshops, events, logistic support, exposure visit	20,000
	<p>2.6 Activity Result: Number of local women volunteers actively contributing to society.</p> <p>Activity action: Volunteer networks including youth networks will be convened to carry out collective action schemes for improvements to the community.</p>	UNDP, Hill District Councils, CHT Regional Council, Civil society organizations.	UNDP (BPPS)	Contractual services, consultants, workshops, conferences and publication	30,000
Sub-total: Output 2					130,000

EXPECTED OUTPUTS <i>And baseline, indicators including annual targets</i>	PLANNED ACTIVITIES <i>List activity results and associated actions</i>	RESPONSIBLE PARTY	PLANNED BUDGET	
			Funding Source	Budget Description Amount (USD)
<p>Output 3: Democratic governance strengthened with responsive institutions and effective services.</p>	<p>3.1 Activity Result: Number of amendment, rules and regulations drafted with UNDP support.</p> <p>Activity action: Needs assessment and roadmap for harmonization of rules and regulations to rationalise remits of service delivery bodies in the region completed and adopted.</p> <p>Activity action: Technical assistance to the Ministry for Chittagong Hill Tracts Affairs to convene inter-ministerial level platforms to devise a roadmap for rationalization.</p> <p>Activity action: Working technical groups supported including ministries and hill tracts institutions to draft and agree rules and regulations for each body and organizational charts with staffing structures.</p> <p>Activity action: Technical support to assist local authorities design and manage an SDG monitoring framework and dashboard.</p> <p>Activity action: Hiring consultant/resource person for need assessment on roadmap for harmonization of rules and regulations in the CHT</p> <p>Activity action: Hiring senior consultant for providing technical support to the MoCHTA to convene inter-ministerial level platforms for execution of roadmap</p> <p>Activity action: Consultation workshops/ meetings/ FGDs for need assessment on roadmap for harmonization of rules and regulations in the CHT</p> <p>Activity action: Draft assessment findings sharing workshop with relevant stakeholders for validation</p> <p>Activity action: National policy dialogue/seminar/workshops for advocacy for implementation of roadmap</p>	<p>UNDP, Government of Bangladesh, Regional Council and Hill District Councils, Relevant ministries, Circle offices and Upazila and Union Parishads.</p>	<p>Denmark</p>	<p>Consultants, policy dialogue, workshops, conferences and publication</p> <p>20,000</p>

EXPECTED OUTPUTS And baseline, indicators including annual targets	PLANNED ACTIVITIES List activity results and associated actions	RESPONSIBLE PARTY	PLANNED BUDGET		
			Funding Source	Budget Description	Amount (USD)
	<p>3.2 Activity Result: Level of public knowledge and confidence of the functions and services provided by the hill councils and local government offices.</p> <p>Activity action: Expansion of A2i initiative providing digital services and public policy solutions in the region.</p> <p>Activity action: Training and support modules to assist CHITs implement and apply monitoring frameworks based on the revised rules and regulations transparently.</p>	UNDP, Government of Bangladesh, Regional Council and Hill District Councils, Relevant ministries, Circle Offices, Municipalities, Upazila Parishads and Union Parishads.	Denmark	Consultants, grants, IT support, IT equipment, training and workshops	10,000
	<p>3.3 Activity Result: Number of resolved land disputes through land commission.</p> <p>Activity action: Technical assistance to the land commission to create a transparent land arbitration mechanism to resolve land disputes in CHT.</p> <p>Activity action: Building capacity of headman managing land.</p>	UNDP, Land Commission, Government of Bangladesh, Regional Council and Hill District Councils, Relevant ministries.	Denmark	LOA with LC and traditional institutions	35,000
	<p>3.4 Activity Result: Number of men and women with access to legal aid service through UNDP support.</p> <p>Activity action: Expansion of the National Legal Aid Service Organization to promote its services in the region including support for violence against women victims.</p>	UNDP, National Legal Aid Service Organization, Government of Bangladesh.	Denmark	LoA with NLASO	25,000
	<p>3.5 Activity Result: Number of non GBV cases receiving judgment in the first instance of the formal justice system through UNDP support.</p> <p>Activity action: Support to non-GBV cases through NGO-supported legal aid organization</p>	UNDP, National Legal Aid Service Organization, Local CSOs, Government of Bangladesh, Regional Council and Hill District Councils, Supreme Court.	Denmark	Contractual services for legal aid support, training, workshop, exposure visit	5,000

EXPECTED OUTPUTS And baseline, indicators including annual targets	PLANNED ACTIVITIES List activity results and associated actions	RESPONSIBLE PARTY	PLANNED BUDGET		
			Funding Source	Budget Description	Amount (USD)
	<p>3.6 Activity Result: Number of GBV cases receiving judgement in the first instance through UNDP support.</p> <p>Activity action: Support to GBV cases through NGO-supported legal aid organization</p> <p>Activity action: Contracting Technical NGO to support gender based violence victims with comprehensive legal aid and capacity building of local NGOs & relevant actors on rapid and effective legal aid support to GBV victims.</p> <p>Activity action: Contracting local women organizations for rehabilitation and reintegration of marginalized GBV victims</p> <p>Activity action: Contracting technical organization for carrying out mass awareness on gender based violence prevention.</p>	<p>UNDP, National Legal Aid Service Organization, Government of Bangladesh, Regional Councils and Hill District Councils, Supreme Court, traditional institutions, Local civil society organizations.</p>	Denmark	Contractual services for legal aid support, training, workshop, exposure visit	15,000
	<p>3.7 Activity Result: Number of justice sector actor coordination meetings for expediting justice.</p> <p>Activity action: Justice sector stakeholder coordination committee convened to jointly identify key challenges and solutions in the region for the justice sector and clarify mandates of different courts.</p> <p>Activity action: Knowledge products, guides and sensitization for court officials promoting traditional forms of local justice. Translations of mainstream justice guidelines produced.</p>	<p>UNDP, National Legal Aid Service Organization, Government of Bangladesh, Regional Councils and Hill District Councils, Law Ministry, Supreme Court.</p>	Denmark	Contractual services /LOA /training/ workshops	5,000

EXPECTED OUTPUTS And baseline, indicators including annual targets	PLANNED ACTIVITIES List activity results and associated actions	RESPONSIBLE PARTY	PLANNED BUDGET		
			Funding Source	Budget Description	Amount (USD)
	<p>3.8 Activity Result: Number of traditional leaders that have increased knowledge on human rights and traditional justice system.</p> <p>Activity action: Learning and sensitization schemes to increase awareness of local traditional forms of justice for the formal judiciary.</p> <p>Activity action: Traditional leaders trained with increased knowledge of human rights issues.</p> <p>Activity action: Hiring a national consultant to assist capacity building of traditional leaders on human rights and traditional justice system.</p> <p>Activity action: Capacity building training of traditional and elected leaders</p>	UNDP, Traditional Institutions, Hill District Councils, NGOs.	Denmark	Contractual services /LOA /training/ workshops/ knowledge products	10,000
	<p>3.9 Activity Result: Case management system including documentation/recording established and in practice.</p> <p>Activity action: Support for the documentation/codification of traditional laws/customs</p> <p>Activity action: Support for effective case management and documentation of traditional justice system</p> <p>Activity action: Hiring a national consultant to assist with need assessment of case management and documentation and capacity building of traditional justice system.</p>	UNDP, Traditional Institutions, Hill District Councils, NGOs.	Denmark	Contractual services /LOA /training/ workshops/ knowledge products	5,000

EXPECTED OUTPUTS And baseline, indicators including annual targets	PLANNED ACTIVITIES List activity results and associated actions	RESPONSIBLE PARTY	PLANNED BUDGET		
			Funding Source	Budget Description	Amount (USD)
	<p>3.10 Activity Result: Number of tribal personnel in the police in the region.</p> <p>Activity action: Designing of mainstreaming policy at regional police level for increased recruitment and pastoral care for tribal police personnel.</p>	UNDP, Bangladesh Police, relevant ministries.	Denmark	Contractual services/LoA, training, workshops, IT equipment and support	5,000
	<p>3.11 Activity Result: Number of women in the police in the region.</p> <p>Activity action: : Logistics support for police in CHT.</p> <p>Activity action: Public and institutional advocacy campaign to promote inclusive and gender sensitive policing in the region.</p> <p>Activity action: Support for establishing women friendly facilities in police stations in CHT.</p> <p>Activity action: Establish a regional chapter of the women's police network to promote women interests and better working conditions within the police structures.</p> <p>Activity action: Capacity building of police on gender sensitive/responsive policing (as per UNSCR 1325)</p>	UNDP, Hill District Councils, Bangladesh Police.	Denmark	Transports, potary water, renovation of police stations, Infrastructure, logistics support	5,000
	<p>3.12 Activity Result: Number of community policing forums established/operational engaging in dialogue with police.</p> <p>Activity action: Community policing initiatives supported to provide increased community accountability for the police.</p>	UNDP, Hill District Councils, Bangladesh Police.	Denmark	Contractual services/LoA/logistic support, operational cost, training, workshops,	5,000

EXPECTED OUTPUTS And baseline, indicators including annual targets	PLANNED ACTIVITIES List activity results and associated actions	RESPONSIBLE PARTY	PLANNED BUDGET		
			Funding Source	Budget Description	Amount (USD)
	3.13 Activity Result: Existence of new and strengthened services (including legal, justice and security services) to prevent and address SGBV. Activity action: Support and human resource development support for an extension of the Women and Children Repression Prevention Tribunal to the region.	UNDP, Regional Council, relevant ministries.	Denmark	Contractual services, Consultants, Policy dialogue, workshops, meeting, advocacy knowledge product	5,000
Sub-total: Output 3					150,000
Total (Outputs 1,2,3)					1,641,206
HR Costs					349,919
Other Operational Cost					119,986
GMS (8% on Non-UNDP funds)					140,535
TOTAL					2,251,646